Hands-on labs for practitioners in Vienna



Strategy, Selection and Sustainability

22-23 April 2024

Vienna



Hands-on labs for practitioners Strategy, Selection and Sustainability

Learning objective

- Applying result-oriented approach for selection
- Focusing on the efficiency and effectiveness
- To set the options for impact evaluation

Learning points

- Setting-up and improving Intervention logics
- Integrating Common and Programme-specific indicators; differences across the Funds
- Using indicators in monitoring financial and physical progress of projects and programmes.
- Focusing on calendars
- Focusing on data collection at project and programme level
- Improving selection process (steps, scoring and
- Insisting on seindicators, correction of errors, and dialogue with beneficiaries

Special points

- Practical examples applied to different sectors and interventions
- Specific recommendations about checklists and application pack
- Specific attention paid to the quality and consistency of data in IT systems



Hands-on labs for practitioners Strategy, Selection and Sustainability

DAY 1 : Good practice in the steps of the selection process

Registration

9.00am

Morning session

9.00am to 12.30pm

Step 1: Clear targets and preparation of the selection work

- OP priorities and their targets Focus on strategies –
- Results-oriented approach
- Common and specific indicators
- New Operations multi-fund options

Step 2: Clear Selection Process and Criteria

- Identifying the principles for the selection of operations Examples from the Member States
- The appraisal, selection and contracting phases
- Good practices for the selection of operations

Lunch from 12:30pm to 2:00pm

Afternoon session

2:00pm to 4.30pm

Step 3: Clear identification and combination of calls

- Open and strategic calls
- Permanent calls & strategic selection / Temporary specific calls
- Guidance for potential applicants and the application process
- Guidance for applicants / The application forms



Hands-on labs for practitioners Strategy, Selection and Sustainability

DAY 2: Awarding the contract & establishing the reporting system

Morning session

9.00am to 12.30pm

Step 4: The content of selection

- Pre-qualification: Practice in different Member States / Eligibility checking
- The selection decision: Designing the selection decision / Principles, selection criteria, scoring and weighting Competitive selection analysis using the Simple Multi-Attribute Rating Technique / Sensitivity analysis

Lunch from 12:30pm to 2:00pm

Afternoon session

2:00pm to 4.30pm

Step 5: Awarding the contract

- The selection committee Is it needed?
- Process for awarding the contract
- Conditions for performance versus conditions for payment
- Monitoring project outputs/results

Step 6: Specification in case of Simplified Cost Options

- Real costs and Simplified Costs
- The SCOs Explained
- Relevance to selecting beneficiaries/implementing partners
- Specific criteria and supporting conditions?

Step 7 : Action plan and concrete steps



Monitoring and Evaluation

24-25 April 2024

Vienna



Hands-on labs for practitioners *Monitoring and Evaluation*

Learning objective

- Looking for more focused and efficient use of indicators
- Improving data collection from project to programmes
- Linking Monitoring and Evaluation

Learning points

- Presenting full options of common and specific indicators
- Presenting new guidances for monitoring and evaluation
- Looking to the best practices for mixing specific and common/core indicators
- Getting key alerts about possible baselines and targets
- Linking in a better way programming / selection / contracting / verification & closure
- Linking in a better way monitoring and verification for impact assessment
- Linking in a better way project and programme management
- Focusing on data collection at project and programme level
- Improving financial, technical and administrative reports and checks altogether
- Insisting on indicators and dialogue with beneficiaries
- Specific attention paid to the quality and consistency of data in IT systems

Special points

- Illustrated Lectures, Practical examples insisting on annual reporting
- Case studies of evaluation plan, terms of reference and reports
- Specific attention paid to impact assessment



Hands-on labs for practitioners *Monitoring and Evaluation*

DAY 1

Registration

9.00am

Morning session

9.00am to 12.30pm

Step 1: Laying the foundations by linking Monitoring & Evaluation

- Traditional and modernised Intervention logic the rationale for greater results orientation
- How indicators connect projects, programmes and policies
- How to link in an efficient way monitoring and evaluation

Step 2: Anticipating future evaluations in a clever way

- Outputs and efficiency: examples
- Results and effectiveness: examples
- Impact assessment in concrete
- Improving coherence in indicator systems and data collection

Lunch from 12:30pm to 2:00pm

Afternoon session

2:00pm to 4.30pm

Step 3: Focusing on ESF Approach to Monitoring & Evaluation

- ESF guiding principles
- The focus on changes in the target group
- Common output and results indicators, baselines and targets, longer term results
- Specific reporting conditions about participants and entities



Hands-on labs for practitioners *Monitoring and Evaluation*

DAY 2

Morning session

9.00am to 12.30pm

Step 4: Focusing on ERDF / ISF Approach to Monitoring and Evaluation

- The results-oriented approach explored
- The focus on changes at sector level: examples
- Common indicators: examples applied to different sectors and intervention types and first assessment of impact in line with new definitions

Lunch from 12:30pm to 2:00pm

Afternoon session

2:00pm to 4.30pm

Step 5: Tackling Indicators in Managing Programmes and calls

- Specific objectives and the results-oriented approach
- Indicators for Milestones and the Performance reporting
- Good practices in indicator systems for awarding and introducing changes in contracts / extension / suspension and closure of payments

Step 6: Dealing with evaluation in 2021-2027

- Evaluation types and methods: evaluation plan
- Planning for effective evaluation: examples of TOR and selection of evaluation proposals

Step 7 : Action plan and concrete steps



Smart Urban Development

26-27 April 2024

Vienna



Hands-on labs for practitioners *Smart Urban Development*

Learning objective

- Understanding the notion of Sustainable Urban Development and how it is applied to large, small & medium cities
- Understanding Circular Economy: key notions and EC Circular Economy Action Plan
- Applying territorial urban development in EU Cohesion Policy
- Visiting circular & sustainable EU-funded projects
- Learning about comprehensive Circular Economy Policy

Learning points

- Fostering transition towards smarter & greener cities with EU-Funded projects and programmes;
- Increasing knowledge about Sustainable Urban Development in EU Policies
- Working jointly a Sustainable Urban Development Strategy (exercise);
- Promoting Sustainable Development and Circular Economy in your programmes
- Screening the success conditions of ITI and CLLD
- Reinforcing the monitoring and evaluation of territorial instruments

Special points

- Case studies
- Specific recommendations about targets and indicators
- Specific attention paid to the governance and accountability
- Specific propositions about mobility and waste management



Hands-on labs for practitioners Smart Urban Development

DAY 1

Registration

9.00am

Morning session

9.30am to 12.30pm

Step 1: Where are we and how did we get here?

- EU background & latest report on the Urban dimension
- Large v. Small & Medium Urban areas: baselines & targets
- DG Regio Urban Innovative Actions: latest updates

Step 2: Evolving strategic context for urban development across the EU

- Rise of the 'Circular Economy' concept
- Energy transition
- Impact of Sustainable Urban Mobility Planning
- EU TEN-G Green Infrastructure networks
- Role of EU Urban Agenda
- The specific application of ITI and CLLD

Lunch from 12:30pm to 2:00pm

Afternoon session

2:00pm to 4.30pm

Step 3: Strategies for integrated urban development

Strategy design exercise: SMART objectives

Step 4: Implementation & delivery methods

- Delegation of tasks to IB & Local partnership
- Appraisal & verification of projects
- Monitoring of outputs & results

Hands-on labs for practitioners Smart Urban Development

DAY 2

Morning session 9.00am to 12.30pm

Step 5: Study visit Part 1: Vienna's best examples in Sustainable Development and Circular Economy

Visiting circular & sustainable EU-funded projects

Lunch from 12:30pm to 2:00pm

Afternoon session

2:00pm to 4.30pm

Step 6: Study visit Part 2: Europe's best examples in Sustainable Development and Circular Economy

- Learning about other countries comprehensive Circular Economy Policy and Smart urban development strategies
- Focus on economic development, urban regeneration and social activities

Step 7: Future perspectives

- Outlook for territorial urban development in EU Cohesion Policy
- Specific application of ITI
- The success conditions of CLLD
- Specific focus on governance and local partners



Hands-on labs for practitioners

	Total net		
Days	amount €	Discounts	Including
Face-to-face			
2-day 2-day x 2 (discount 5%) 2-day x 3 (discount 10%)	1219 2316 3291	15% early registration (up to 2 months before the event); 10% for 2 or more participants from the same institution	Training material, breaks, lunches, full access to ETCP platform and quizzes, certificate of qualification

VAT Exempt art. 132 of Directive n° 2006/112/EC



www.etcp.fr

ETCP | European Training Centre in Paris

102, avenue des Champs-Elysées, 75008 Paris – France | + 33 (0) 6 71 62 40 25

contact@etcp.fr

National identification : 519 917 405

APE code: 5811Z

VAT: FR84519917405

